

PROTECTING HEALTH AND KEEPING PEOPLE SAFE

Missouri PHIG Evaluation Monitoring Assessment Guide

- Welcome to the Missouri Public Health Infrastructure Grant Evaluation Monitoring Assessment Guide (Version 3).
- The purpose of this document is to offer guidance on completing the Missouri Public Health Infrastructure Grant Evaluation Monitoring Assessment.
- The Public Health Infrastructure Grant or "PHIG", requires reporting to the CDC on how Missouri public health is improving in the strategies of *Workforce* and *Foundational Capabilities*. The questions in the assessment are designed to collect this required CDC data. All information provided by LPHAs in the assessment will be reported to the CDC in an aggregated format (agency contact information will not be reported).

PHIG Evaluation Monitoring Assessment Reporting Periods

The assessment reporting periods and submission due dates for the assessment are as follows:

Year	Reporting Period	Dates	LPHA Assessment Submission Date
Noor 1	1	12/1/2022-5/31/2023	NA
fear I	2	6/1/2023-11/30/2023	
Noor 2	3	12/1/2023 – 5/31/2024	7/15/2024
Year 2	4	6/1/2024 – 11/30/2024	1/15/2025
No an 2	5	12/1/2024 – 5/31/2025	7/15/2025
Year 3	6	6/1/2025 – 11/30/2025	1/15/2026
Neer	7	12/1/2025 – 5/31/2026	7/15/2026
Year 4	8	6/1/2026 – 11/30/2026	1/15/2027
Noor F	9	12/1/2026 – 5/31/2027	7/15/2027
Year 5	10	6/1/2027 – 11/30/2027	1/15/2028

Accessing the PHIG Evaluation Monitoring Assessment

 The link to the assessment was sent out to Missouri LPHA Administrators & Directors on 3/18/24. Here is the link: https://redcap.link/Missouri_PHIG_Evaluation_Monitoring_Assessment

• The link to the assessment, this guide, and an optional tool designed to aid in storing assessment data are located on the Missouri LPHA hub webpage. The link to the webpage is here:

www.mo-lpha.com





The Missouri Department of Health and Senior Services has contracted with the University of Missouri-Columbia (MU) School of Medicine to carry out an evaluation of the Public Health Infrastructure Grant (PHIG) program in Missouri. This assessment will be given to PHIG awardees twice a year and in turn reported in summary format as requested by the CDC. More importantly, it will provide valuable insight as to how Local Public Health Agencies are strengthening their workforce and foundational capabilities as a result of PHIG funding. A stronger public health infrastructure means better protection for Missourians from preventable illness, health threats, and death. On behalf of the Missouri Department of Health and Senior Services, thank you for taking the time to complete this assessment. For questions on completing the assessment, please refer to the LPHA PHIG Evaluation Guide or contact the DHSS PHIG Program Team.





- For the next section, enter the total number of existing/current staff at your agency on the <u>Final Day</u> of the reporting period
 - Include all staff that were employed by your agency on the final day of the reporting period no matter their funding source
 - **Do not** include staff employed by other agencies that are contracted to work for your agency
 - Count part-time staff the same as full-time staff (**part-time should be counted as 1*)
 - The count should include all staff actively employed by your agency on **Final Day** of the reporting period
 - Example: for the first assessment that covers the reporting period of 12.1.23-5.31.24, you would put in the count of all staff present on 5.31.24
 - If unsure of the exact count on final day of the reporting period, estimate as close as possible

Existing/Current Staff Positions

(On the Final Day of the Reporting Period)

How many active staff were employed by your agency on the <u>Final Day</u> of reporting period?



* must provide value

- Once a number is input for the existing staff count on the Final Day, the job categories selection titles will populate below
 - Check the boxes for each job category staff from your agency were actively working in on the final day of the reporting period
 - If unsure if you had staff actively employed under a job category, refer to *Appendix A* at the end of this guide, or you may refer to the **Optional PHIG LPHA PHIG Evaluation Assessment Template** for reference



- The final step for this page is to select "Yes" if your agency hired anyone to new positions in your agency during the reporting period.
 - Include internal staff hired to new positions and staff new to your agency that began working in the new position during the reporting period
 - Only include staff employed by your agency (e.g., if a person is doing contractual work on behalf of your agency but is employed by another agency/organization, they should not be considered as a newly hired position
 - Only select "Yes" if staff began working in newly hired positions during reporting period



- If newly hired positions did occur during the 6-month reporting period and "Yes" is selected, a drop-down list of job categories will show
 - These job categories are identical to those in the Existing/Staff Positions section
 - Only select job categories that newly hired position's staff <u>began working</u> under during the entire reporting period
 - Refer to Appendix A of this PowerPoint for further clarification on what job titles fall under the shown job categories as well as additional criteria for selection, or use the Optional LPHA Assessment Template document for guidance
 - The selections made on this first page will shape the flow of the assessment for the respondent

Newly Hired Positions (During the Current Reporting Period)			
Have you hired any positions during the current reporting period including internal staff hired to new positions? * must provide value	 Yes No 		
Select the category/ categories of positions hired during the current reporting period (select all that apply) * must provide value	 1. Agency leadership and management 2. Program manager 3. Business, improvement, and financial operations staff 4. Office and administrative support staff 5. Information technology and data system staff 6. Public information, communications, and policy staff 7. Laboratory workers 8. Epidemiologists, statisticians, data scientists, other data analysts 9. Behavioral health and social services staff 10. Community health workers and health educators 11. Public health physician, nurse and other clinicians or healthcare providers 12. Preparedness staff: 13. Environmental health workers 		

- At the bottom of the first page of the assessment is a **Save & Return Later** button.
 - It is recommended you save at this point as the first page will determine the flow of the assessment
 - After saving you will get a pop-up box with a return code
 - Record the return code so that you can return to this point if needed or select to have a return link sent to your email
 - After closing the box, you can elect to continue the survey



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• Hitting the "Next Page >>" button will take you to Page 2 of the assessment



- The next page will start with a selected job category from page 1 •
 - If on page 1, Agency leadership and management was selected under the Existing/Current Staff Positions ٠ section, then you will see what is pictured below

The job category (determined by selection on page 1) will dictate what job titles appear in the table ٠ Category 1- Agency leadership and management AAA

For Reporting Period 12/1/2024 - 5/31/2025 Please complete the survey below.

If you would like to modify the previous reponses please use the following link; Survey Queue Link

	Existing/Current Staff Positions (On Final Day of Reporting Period)			
Job titles that	Job Title	Number of Total Staff in the Respective Job Title	Number of Staff that is PHIG Funded	How Many PHIG Funded Staff were Internal Staff when they became PHIG Funded?
depend on the job category	Department/Agency Director or Administrator			
represented	Deputy/Assistant Director or Administrator			
	Division Director or Administrator			
	Program Director (does not include Program Managers)			

- On the Existing/Current Staff Positions table, input the correct numbers for each respective job title that was
 occupied on <u>Final Day</u> of the reporting period
- For the *Number of Total Staff in the Respective Job Title* column, input the total number of employed staff in that job title within your agency for final day of the reporting period

Job Title	Number of Total Staff in the Respective Job Title	Number of Staff that is PHIG Funded	How Many PHIG Funded Staf were Internal Staff when they became PHIG Funded?
Department/Agency Director or Administrator	1	0	0
Deputy/Assistant Director or Administrator			
Division Director or Administrator			

- For the remaining columns, list the counts of how many staff are PHIG funded and internal staff that became PHIG funded respective to each job title on final day of the reporting period
 - Refer to Appendix A of this guide or the Optional PHIG Evaluation Assessment Template for guidance on which columns existing staff should be counted under
 - Internal staff that became PHIG funded are the number of staff within each job title that were already working at your agency when they became PHIG funded
 - Count them if they became PHIG funded at any point (even before reporting period)
 - They must be PHIG funded on final day of reporting period to be counted

Job Title	Number of Total Staff in the Respective Job Title	Number of Staff that is PHIG Funded	How Many PHIG Funded Staff were Internal Staff when they became PHIG Funded?
Program Manager-Immunizations, Substance Abuse, Tobacco Control, School Health, Oral/Dental Services, Mental Health	2	1	1
Program Manager-Accountability and Performance Management (accreditation coordinator, QI staff, performance management)	1	0	0
Program Manager-Assessment and			

- Continue to input counts for each job title row that your agency had existing staff in on final day of the reporting period
- If you did not have existing staff on final day of the reporting period for a particular job title, leave the field blank (example circled in red)



- After completing the table for the Existing/Current Staff Positions, you must scroll down to find the Newly Hired Positions section
 - This section is for submitting all newly hired positions in the job category of the page that started working in their new position during the entire reporting period
 - It pertains to the same job category displayed at the top of the page and highlighted in the section (just like the **Existing/Current Staff Positions** table)
 - First, select the number of new hires that **started working** in the job category **during the reporting period**
 - Include all new hires whether they are par-time or full-time (this assessment does not differentiate between the two)
 - Include internal hires that started working in their new position during the reporting period
 - Additional guidance provided in Appendix A

Newly Hired Positions (During the Current Reporting Period)	Category 1- Agency leadership and management
Select number of positions filled for the "Agency leadership 0	For Reporting Period 12/1/2023 - 5/31/2024
Inditional ageneric (Category I) 0 Inditional ageneric (Category I) 0	Please complete the survey below.
O 9 O 10	reset

- The number of newly hired positions selected for the job category during the reporting period will result in the corresponding number of rows appearing in table below
- Notice in the example below you can only fill in two rows for new hires in this job category because only 2 was selected above
- A maximum of 10 newly hired positions for each job category can be input for each reporting period

Category 2 Person 1	PHIG ~	Program Manager-Environmental Public He	Yes● No
Category 2			
	Source of Funding	Job Title as Per CDC	Is this an <u>Internal</u> Hire?
			res
		O 9	
		○ 8	
		○ 7	
		○ 6	
		0 5	
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	lue	• 1	
* must provide va			

- For the Source of Funding column, select "PHIG" or "Other"
 - If any amount of the position's regular salary or wages are from PHIG funds, select PHIG
 - Count staff supported by the PHIG Accreditation and PHIG Internship funds as PHIG funded
 - Do not count bonus pay from PHIG funds distributed in pay checks over a set period of time
 - Refer to *Appendix A* for additional guidance

Category 2	Source of Funding	Job Title as Per CDC	ls this an <u>Internal</u> Hire?
Person 1	PHIG 🗸	Program Manager-Environmental Public He	 Yes No
Person 2		Explain Other	

- Next, select the job title of the new hire
- The job titles available will depend on the job category the page represents
- Job titles selected should reflect the new positions official title (For more guidance on selection of a job title including a complete list of job titles per job category, refer to Appendix A)
- If no job title accurately reflects the newly hired positions title, select "Other" as the job title
 - Doing so will result in a box populating beneath the "Explain Other" heading
 - Type in the job title of the newly hired position

Category 2	Source of Funding	Job Title as Per CDC	ls this an <u>Internal</u> Hire?	
		Program Manager-Other		
Person 1	erson 1 PHIG V	Explain Other	 Yes No reset 	

- For the *Is This an Internal Hire?* column, select "Yes" if the person was a current staff member employed by your agency before transitioning to the new position
- Select "No" if the person occupying the new position was not a current employee before taking on the role

Category 2	Source of Funding	Job Title as Per CDC	ls this an <u>Internal</u> Hire?	
		Program Manager-Environmental Public He	Yes	
Person 1	Phig 🗸		🔿 No	
		Explain Other	reset	

• If you did not select newly hired positions for a specific job category on page 1, then there will not be input boxes available for each column and you will not be able to input data in the table for the job category **You can change this by clicking on the "Survey Queue" button and selecting to edit the response for page 1*

Newly Hired Positions (During the Current Reporting Period)				
Category 3	Source of Funding	Job Title as Per CDC	ls this an <u>Internal</u> Hire?	
Person 1		Explain Other		
Person 2		Explain Other		
Person 3		Explain Other		
Person 4		Explain Other		

- In all, there are 15 job category pages to input counts for existing/current staff positions and newly hired positions for
 - Depending on your selections on page 1, you may or may not have to fill out existing/current staff positions and newly hired positions for each job category
 - It is recommended you use the **Optional PHIG Evaluation Assessment Template** to assist you in tracking data throughout each reporting period
 - If none of the job categories/job titles accurately capture an existing staff member on the final day of the reporting period or a newly hired position during the reporting period, you may select "Other" for either section on page 1 of the assessment
 - If "Other" is selected on page 1 for either existing staff positions or newly hired positions then there will be a page similar to the examples we just used whereas you can select "other" as a job title as well
 - The "Other" job category selection also allows you to capture interns and fellows as a job title within the Existing/Current Staff Positions table and Newly Hired Positions table

Existing/Current Staff Positions (On Final Day of Reporting Period)				
Job Title	# Total Personnel in the Respective Job Title	Number of Staff that is PHIG Funded	How Many PHIG Funded Staff were Internal Staff when they became PHIG Funded?	
Intern, Student Intern				
Fellows				
Other (not categorized)				

- You can go back to any previous page by clicking on the "Survey Queue" button located in the upper right corner of each page
- After you click on the "Survey Queue" button, a screen will pop up allowing you to select the page you wish to edit by clicking "Edit response" next to the page you want to adjust
- Note: the back browser button will not take you back to the previous page

Category 3 - Business, improvement, and financial operations staff

For Reporting Period 12/1/2024 - 5/31/2025

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🔚 Survey Queue		📟 Get link to my	/ survey queue		
Listed below is your su To begin the next surve	Listed below is your survey queue, which lists any other surveys that you have not yet completed. To begin the next survey, click the 'Begin survey' button next to the title.				
Status	Survey Title				
Completed	Missouri Public Health Infrastructure Grant Evaluation Monitoring A	Assessment	🖋 Edit response		
Completed	Category 1- Agency leadership and management		🖋 Edit response		
Completed	Category 2 - Program manager		Edit response		
Completed	Category 3 - Business, improvement, and financial operations staff		🖋 Edit response		
Begin survey	Category 15 - Other				
Begin survey	Chronic Diseases and Accreditation				
Begin survey	PHIG Progress Report				



Missouri PHIG Monitoring Assessment Chronic Diseases and Accreditation Pages

• After working through listing existing staff positions and newly hired positions across all job categories, you will come to the Chronic Diseases and Accreditation Section page

Chronic Diseases and Accreditation	AAA
Chronic Dis	seases
Below is a listing of 21 common program areas in public health. Which of the following best describes the programmatic areas your LPHA has ongoing activity. (Select All that Apply.) * must provide value	 Infectious Disease - Immunization Infectious Disease - HIV/AIDS Infectious Disease - STD/STI Chronic Diseases-Nutrition & Physical activity (including Fruits and Vegetables/ Obesity) Chronic Diseases-Tobacco use Chronic Diseases-Cancer Chronic Diseases-Cardiovascular/ Diabetes (including WISEWOMAN) Chronic Diseases-Aging (including Seniors/ Falls prevention)

Missouri PHIG Monitoring Assessment Chronic Diseases and Accreditation Pages

- For the Chronic Diseases section, check all program areas your agency has activity in
 - Check the box if you have any ongoing activity in the program
 - If you do not currently have activity in a program area but plan to, leave the box blank
 - It does not matter if you have staff officially employed in a program area, only if there is activity in it from your agency



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Missouri PHIG Monitoring Assessment Chronic Diseases and Accreditation Pages

- Following completion of the Chronic Diseases section, scroll down to complete the Accreditation section
- The Accreditation section will ask your agency's public health accreditation status *Note: The Accreditation section will be available in 12 month increments in the assessment in RedCAP
- It will also ask a series of questions on perceptions, barriers, and expectations regarding accreditation
 - This portion should be completed by LPHA leadership, preferably an agency Director or Administrator
 - Once a value has been input for every question, hit submit at the bottom of the page

Accreditation					
Regarding public health accreditation, is your agency: select from dropdown: * must provide value				~	
Perception of Accreditation Value					
	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree
Please select your response based on the following statement, "My stakeholders are aware of the value of accreditation." * must provide value	0	0	0	0	O
Please select your response based on the following statement, "I know where to find resources and assistance on accreditation." * must provide value		0	0	0	o
Please select your response based on the following statement, "I know how achieving accreditation affects my agency's day-to-day operations." * must provide value		0	0	0	0

Missouri PHIG Monitoring Assessment Progress Report Page

- For the final page of the assessment, the progress reports mentioned in agency PHIG contracts have been incorporated into the assessment
- For the first part, input answers into the narrative boxes in response to the progress questions

PHIG Monitoring Assessment	
PHIG Monitoring	Assessment
What activities are you working on to provide well- being/mental wellness initiatives at your agency? * must provide value	
	Expand
What are your successes with PHIG funding thus far? * must provide value	
	Expand
What challenges have you encountered with PHIG funded activities thus far? * must provide value	

Missouri PHIG Monitoring Assessment Progress Report Page

- The second part of this page asks to list PHIG funded activities and input the percent complete range as it pertains to the activity listed
 - PHIG funded activities will need to be typed in by the respondent and will be unique to the agency
 - Use the description of percent complete ranges above to determine what percent range is appropriate for the activity

Percent Complete Ranges		
Percent Complete Range	Description of Range Estimate	
a. 0%	No actions (including planning) have been started for this deliverable	
b. 1-25%	Funding recipient has begun initial work on this activity and is still conducting some planning	
c. 26-50%	Funding recipient has completed initial planning and has initiated steps to carry out the activity	
d. 51-75%	Funding recipient is in the process of carrying out the activity and is analyzing data obtained from the activity	
e. 76-99%	Funding recipient has carried out the majority of the activity. Data from the activity has been collected and the fund recipient is completing final reports	
f. 100%	The activity has been fully completed and no further work towards it is required during the reporting period timeframe.	

Activity Number	Describe the PHIG Funded Activities	Percent Complete Range
1		
2		
3		
4		
5		

- How to classify staff under the Existing/Current Staff Positions and Newly Hired Positions sections
 - Staff can be counted under 15 different job categories
 - Each job category has a prescribed selection of job titles to select from
 - On page 1, if no job category accurately classifies an employee, select "Other" as a job category
 - Staff counts under the Existing/Current Staff Positions section should be of existing staff active on <u>final day</u> of the reporting period the assessment is covering
 - Staff counts under the Newly Hired Positions section are to include all newly hired staff and internal staff that moved to a new position that started working in their new position during <u>the entire</u> reporting period (Do not count staff that has not yet started actively working)
 - If a staff member works under multiple job titles, categorize them under the job title they are officially given
 - If there is no matching job title, count them under the job title that best describes the area they spend most of their work time on
 - Do not count a staff member in more than one job title
 - Do not count staff employed by other agencies that are doing contract work on behalf of your agency
 - Part-time staff are to be counted the same as full-time staff (this assessment does not differentiate between the two)
 - Count each staff member 1 time throughout the assessment (count them as a whole number (e.g.1, 2) and not as a fractional number

• PHIG Funded Staff

- A staff member is considered PHIG funded if any part of their salary is funded by PHIG, no matter how little the amount is (e.g. if \$1 of PHIG funding supports a staff member's wages, they are PHIG funded)
- Staff funded by the PHIG Accreditation and PHIG Internship funds count as PHIG funded
- Do not count staff as PHIG funded if they only receive PHIG funds through a hiring/retention bonus distributed into paychecks over a set period of time
- Internal PHIG Funded Staff
 - A staff member is considered internal if they were already working for your agency when they became PHIG funded
 - A staff member is an internal PHIG funded staff if they were already working for your agency when they became PHIG funded or moved into a new PHIG funded position

Job Category	Job Title
	Agency Director, Administrator
	Agency Deputy/Assistant Director, Deputy/Assistant Administrator
Agency Leadership and Management:	Program Director
	Chief Medical Officer, Health Officer
	Other

Job Category	Job Title
	Program Manager-Immunizations, Substance Abuse, Tobacco Control, School Health, Oral/Dental Services, Mental Health
	Program Manager-Accountability and Performance Management (accreditation coordinator, QI staff, performance management)
	Program Manager-Assessment and Surveillance (disease surveillance, contract tracing, epidemiology, enforcement, inspection, public health laboratory, vital records)
	Program Manager-Chronic Disease & Injury Prevention (non-communicable/chronic disease, health promotion/wellness, injury/violence prevention)
	Program Manager-Communicable Disease Control (influenza, COVID-19, tuberculosis, STDs/STIs)
	Program Manager-Communications
Program Manager:	Program Manager-Community Partnership Development (community health planning/assessment)
	Program Manager-Emergency Preparedness/Response
	Program Manager-Environmental Public Health (environmental health, animal control)
	Program Manager-Equity
	Program Manager -Maternal, Child and Family Health (WIC, family planning)
	Program Manager-Organizational Competencies (leadership and governance, information technology, workforce development and human resources, financial management, contract and procurement, facility operations, legal services)
	Program Manager-Policy Development and Support
	Program Manager-Other

Job Category	Job Title
	Attorney, Legal Staff
	Business Support Services including Business Office Administrators and
	Coordinators
	Grants or Contracts Specialist
	Human Resources Personnel
Business, Improvement, and Financial Operations Staff:	Community Health Planner
	Quality Improvement Staff
	Training/Development Manager
	Workforce Development Staff
	Accreditation and Performance Improvement Staff
	Other
	Clerical Personnel including Administrative Assistants, Secretaries
Office and Administrative Support Staff:	Customer Service/Support Personnel
	Custodian, Facilities and Operations Worker
	Implementation Specialist
	Medical/Vital Records Staff
	Other

Job Category	Job Title	
	Information Systems Manager, Information Technology Specialist, IT Support Staff	
Information Technology and Data System Staff:	Informatics Staff	
	Web Developer/Computer Programmer	
	Other	
	Public Health Information Staff, Communications Staff, Web Content Writer/Content Developer	
Public Information, Communications, and Policy Staff:	Policy Analyst	
	Other	

Job Category	Job Title
Laboratory Workors	Laboratory Technician
	Laboratory Scientist/Medical Technologist
	Laboratory Aide or Assistant
	Other
	Epidemiologist
Epidemiologists, Statisticians, Data Scientists, Other Data Analysts:	Statistician
	Economist
	Data or Research Analyst
	Other

Job Category	Job Title
Behavioral Health and Social Services Staff:	Behavioral Health Professional
	Contract Tracer
	Counselor
	Health Navigator
	Social Worker/Social Services Professional
	Other
Community Health Workers and Health Educators:	Health Educator
	Community Health Worker
	Other

Job Category	Job Title
	Physician Assistant, Public Health/Preventive Medicine Physician
	Registered Nurse-Immunizations, Substance Abuse, Tobacco Control, School Health, Oral/Dental Services, Mental Health
	Registered Nurse-Assessment and Surveillance (disease surveillance, contract tracing, epidemiology, enforcement, inspection, public health laboratory, vital records)
	Registered Nurse-Chronic Disease & Injury Prevention (non-communicable/chronic disease, health promotion/wellness, injury/violence prevention)
	Registered Nurse-Communicable Disease Control (influenza, COVID-19, tuberculosis, STDs/STIs)
	Registered Nurse- Maternal, Child and Family Health (WIC, family planning)
	Registered Nurse-Other
Public Health Physician, Nurse and Other Clinicians	Licensed Practical or Vocational Nurse- Immunizations, Substance Abuse, Tobacco Control, School Health, Oral/Dental Services, Mental Health
	Licensed Practical or Vocational Nurse-Assessment and Surveillance (disease surveillance, contract tracing, epidemiology, enforcement, inspection, public health laboratory, vital records)
	Licensed Practical or Vocational Nurse-Chronic Disease & Injury Prevention (non-
or Healthcare Providers:	communicable/chronic disease, health promotion/wellness, injury/violence prevention)
	Licensed Practical or Vocational Nurse-Communicable Disease Control (influenza, COVID-19, tuberculosis, STDs/STIs)
	Licensed Practical Nurse-Maternal, Child and Family Health (WIC, family planning)
	Licensed Practical Nurse-Other
	Nursing and Home Health Aide
	Nutritionist or Dietitian
	Pharmacist
	Emergency Medical Technician/Paramedic, Emergency Medical Services Worker
	Other Health Professional/Clinical Support Staff
	Physical/Occupational/Rehabilitation Therapist
	Public Health Veterinarian
	Other

Job Category	Job Title
Preparedness Staff:	Emergency Preparedness/Management Worker
	Other

Job Category	Job Title
Environmental Health Workers:	Environmental Health Worker, Environmental Health Technician, Environmental Health Scientist, Environmental Engineer
	Other
Animal Control and Compliance/Inspection Staff:	Licensure/Regulation/Enforcement Worker
	Sanitarian or Inspector
	Animal Control Worker
	Medical Examiner
	Other

Job Category	Job Title
Other:	Interns/Student Interns
	Fellows Others (not categorized)



Please reach out with questions or to schedule an individual appointment for assistance in completing PHIG Evaluation Monitoring Assessments This work is supported by funds made available from the Centers for Disease Control and Prevention (CDC) of the U.S. Department of Health and Human Services (HHS), National Center for STLT Public Health Infrastructure and Workforce, through OE22-2203: Strengthening U.S. Public Health Infrastructure, Workforce, and Data Systems grant. The contents are those of the author(s) and do not necessarily represent the official views of, nor an endorsement, by CDC/HHS, or the U.S. Government.



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